Partnership

Agreement Signed with the *Université Paris Descartes* Faculty of Medicine



Our Committed Partner Elena Zilkha Celebrates her 100th Birthday by Giving

Support Your HospitalMake a Bequest
While Protecting
Your Loved Ones

LAmericain

The Newsletter for Friends and Donor Members of the American Hospital of Paris



FOREWORD

Professor Robert Sigal Chief Executive Officer

In France, where a recent law on healthcare will allow the government to introduce a skills re-certification process for physicians, the American Hospital of Paris is a pioneer, having initiated its credentialing program back in the 1980s. In the United States, the practice has been common for many years, but our Hospital is currently the only one in France and even Europe to implement such a program.

"Our priority is to remain at the forefront of medical excellence."

The government has introduced credentialing to certify practitioners' professional qualifications and skills at regular intervals. Patient expectations regarding safety and quality of care are continuously rising - and rightly so. It is vital for the medical profession to keep up with the rapid growth of knowledge and scientific innovation. The American Hospital of Paris has understood this for the past two decades.

Currently, we assess physicians when they join the Hospital and again every two years, looking at a full range of parameters that include engagement in research and participation in scientific conferences and conventions.

As our priority is to remain at the forefront of medical excellence, we recently adjusted our assessment criteria to shift more emphasis to activities undertaken by doctors to update their knowledge and skills. We monitor their continuous professional development and best practices more closely, using French, European and American standards as benchmarks.

Far ahead of the curve in France, our approach ensures the safety and quality of the care provided by the American Hospital of Paris's accredited physicians and directly responds to our patients' expectations.

As you will see in our special report on research, it is not enough to simply declare medical excellence; it must be proven. Enjoy your read!

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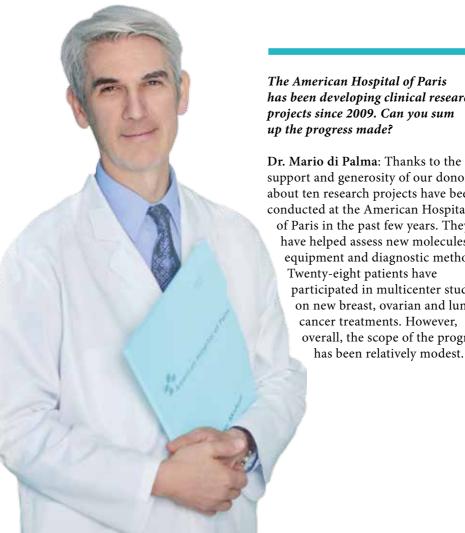
Japanese Community

Thanking the

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Advancing Medical Innovations and Continuous **Practice Improvement**

Medical excellence is not something one merely declares. It must be perceived and, most importantly, proven. That is our aim today at the American Hospital of Paris, as we significantly expand our clinical research activities. Dr. Mario di Palma, Chief Medical Officer, is supervising the program, designed to foster a process of continuous innovation that will meet patient expectations while also helping the Hospital reach its goals.



The American Hospital of Paris has been developing clinical research projects since 2009. Can you sum up the progress made?

support and generosity of our donors, about ten research projects have been conducted at the American Hospital of Paris in the past few years. They have helped assess new molecules, equipment and diagnostic methods. Twenty-eight patients have participated in multicenter studies on new breast, ovarian and lung cancer treatments. However, overall, the scope of the program has been relatively modest.

Why this new impetus for clinical research at the American Hospital of Paris?

Dr. M. d. P.: The growth of the American Hospital of Paris, coupled with our ambition to become one of Europe's top five international hospitals, has intensified the need to cement our scientific and clinical credibility. This means producing substantial and noteworthy intellectual and scientific knowledge. We have all we need to do this. First of all, the American Hospital of Paris has been at the origin of numerous innovations that truly deserve to be communicated and shared more widely. Secondly, we provide care and follow-up for patients over long periods of time, so we can design suitable cohorts for epidemiological studies. Lastly, we have the ability to integrate research activities, in partnership with other institutions. The Metathyraf study being carried out right now with the Greater Paris University Hospitals (AP-HP) is one example (see p. 4).

Dr. Mario di Palma Chief Medical Officer

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What resources does the American Hospital of Paris have to meet the criteria of clinical research protocols?

Dr. M. d. P.: The advantage of the American Hospital of Paris is that we are perfectly sized for research activities: small enough to be responsive and large enough to produce results of value. Nevertheless, we need to take certain steps to fulfill requirements in terms of organization, data security, legal compliance and scientific approach. This would enable us to conduct our own research or take part in existing programs. An agreement we signed with *Université* Paris Descartes earlier this year has already put us in touch with university research teams. We should also aim to collaborate with a clinical research unit: we would benefit from its help with administrative aspects, biostatistics, and database management. Within our Hospital, we have recruited the needed skills and designated experts to consult on pharmaceutical, financial, legal and biological issues. We have set up a Clinical Research Committee, which

I chair, and that will validate future research projects. More specifically, it will examine their relevance and alignment with the Hospital's policies and supervise their execution.

From a scientific perspective, what concrete steps are being taken to expand clinical research?

Dr. M. d. P.: At the beginning of this year, for the first time in the history of the American Hospital of Paris, our CEO, Professor Sigal, launched an internal call for proposals. The defined focus areas were the patient experience; efficiency and quality of care; diagnostic methods; and innovative practices. We were very satisfied with the response, because 20 proposals were submitted. It shows that our teams are motivated by these issues. With Dr. Frédéric Chiche, Chief of Surgery, and Prof. Olivier Vignaux, who heads the Science and Technology Committee, we formed a jury presided by Professor Arnold Munnich. Five projects were selected by applying a rigorous set of assessment criteria

(see p. 5). A few are due to start very soon, in the coming weeks.

Aside from advancing medical knowledge, what do you hope to

Dr. M. d. P.: The Hospital's interests and reputation are at stake. Increasingly, patients are choosing healthcare facilities because of the scientific and medical research they publish. We not only have to attain excellence, but also prove it day after day. With respect to our patients, the clinical research program is a testimony to our ability and desire to innovate. For our Hospital, the new talent and stimulate our medical teams. Additionally, clinical research and administrative staff, as well as our management. Lastly, collaborating with other institutions will raise the American Hospital of Paris's profile among its peers and significantly enhance trust in our Hospital.

Metathyraf and Amylocog, the first two donor-funded studies

Dr. Hervé Monpeyssen, thyroidologist

throughout France.



"The Amylocog project studies the concordance of amyloid PET scans, brain MRIs and neuropsychological evaluations among patients with suspected Alzheimer's disease. To date, there have been approximately 20 participants.

The enrollment criteria are extremely strict, and some patients are reluctant to take part in a project on Alzheimer's disease, a diagnosis that is feared and denied (unawareness is a symptom of the disorder). Although this is a predictable element to deal with when studying the illness, it is undeniably an obstacle. Nonetheless, the project can directly benefit patients and will be continued."

Prof. Hervé Taillia, neurologist

achieve?

program is an effective means to attract impacts all of our medical, paramedical

We Need Your Support

The five research projects selected by the Clinical Research Committee at the beginning of the year will be launched in the coming weeks. To fund them and thereby foster new innovations driven by the American Hospital of Paris, your generosity is essential.

PROJECT 1 **Blood Biomarkers**

Dr. Frida Entezami, reproductive specialist, Department of Women's & Children's Health

Endometriosis is a benign but incurable gynecological disease that can cause severe pelvic pain and infertility.

Objective: Facilitate the identification of endometriosis using a noninvasive test that can be developed into a tool to diagnose the disease, its severity and its location.

PROJECT 2

Implementation of Medication

Dr. Laurent Quint, President of COMEDIMS*, and Prof. Xavier Bohand, Chief of Pharmacy at the American Hospital of Paris

Medication reconciliation is a field approach that aims to secure a patient's medication information

Objective: Implement a systematic process to prevent and intercept potential medication errors at the American Hospital of Paris.

* Medication and Sterile Medical Devices Committee

PROJECT 3

and Mental Health

Dr. Luis Alvarez, child psychiatrist, Department of Women's and Children's Health

Medical termination of pregnancy is a traumatic experience that can intensely and sustainably impact a woman's quality of life.

Objective: Facilitate the prevention, screening and care of mental health problems among bereaved women.



PROJECT 4 Profiling

Dr. Mahasti Saghatchian, oncologist, head of the American Hospital of Paris Breast Cancer Unit

In the field of cancer, precision medicine helps define the most suitable therapy based on a solid tumor biopsy and liquid biopsies.

Objective: Assess the clinical utility of precision medicine for patients with metastatic breast cancer.

PROJECT 5

Assessment of Hepatic and Cardiac One-Stop-Shop MRI

Prof. Olivier Vignaux, radiologist specializing in cardiac imaging

Metabolic syndrome with steatosis is a set of physiological conditions that increase the risk of diabetes, heart disease, and stroke. It affects over a fourth of the world's population and is increasing in pace with the obesity pandemic.

Objective: Use MRI to screen for hepatic and cardiac consequences (a function test using artificial intelligence) of metabolic syndrome with steatosis. Assess change and therapeutic response (weight loss and physical activity) at six months and one year.

participate in the study) who have demonstrated excellent tolerance with good initial results. If recruitment goes at a fast enough pace, I hope to be able to present my initial findings at the International Thyroid Congress in Xi'an

"The Metathyraf study, the fruit of a private-sector and

public-sector collaboration between the American Hospital

of Paris and Hôpital Saint-Louis, represented by Dr. Cécile

Chougnet, has entered into its active phase. Radiofrequency

cancer treatment but presenting ganglion metastasis that has

treatment is offered to patients having undergone thyroid

resisted standard therapy (surgery and radioactive iodine).

The patients are recruited in specialized departments

So far, I have treated three patients (out of the 14 to

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(China) in October 2020."

YOUR HOSPITAL & YOU

PARTNERSHIP

Agreement signed with the *Université* Paris Descartes Faculty of Medicine

The American Hospital of Paris recently signed a partnership agreement with the *Université Paris Descartes* Faculty of Medicine to define our main areas of collaboration. Through the partnership, both institutions aim to build their international reach, by pooling professional networks and continuing to organize training for medical students at the American Hospital of Paris. Scientific collaboration is also planned, especially in the areas of preventive and predictive medicine, cancer, women's and children's health, and patient data processing.





ORGANIZATION

Oncogenetics Cooperation with Institut Curie's Genetics Department

Through this cooperation, which is part of an oncogenetics network overseen by *Institut Curie* in its capacity as an expert, the American Hospital of Paris is helping to bring genetic consultations closer to its patients. Both institutions also aim to develop cooperation in proton therapy, pediatrics, and sarcoma treatment, areas in which *Institut Curie* is a leading specialist.





PINK OCTOBER

Together, We Can Change the Course of Breast Cancer

For International Breast Cancer Awareness Month, the American Hospital of Paris is thinking pink and reaffirming its commitment to breast cancer screening and treatment. The Wellness Lab, a new concept created by the Hospital, welcomes its first patients this fall, offering an innovative care experience. Featuring a range of services and supportive care options selected for their health benefits and efficacy, the Wellness Lab aims to soothe, comfort and boost the well-being of each patient to help her better cope with conventional therapies. Today, integrative medicine has become a key factor in the survival of women fighting breast cancer and in the long-term improvement of their quality of life (see p. 11).



COMFORT AND SERENITY

Supporting Mothers-To-Be Throughout Their Pregnancy

As of June 1, mothers-to-be are now offered three individual sessions with an acupuncturist, an osteopath and/or a sophrologist, in any combination they choose, as part of our pregnancy monitoring and birth package. Whether addressing lower back pain, digestive problems, headaches, anxiety or stress, the American Hospital does its utmost to bring comfort and peace of mind to future mothers throughout their pregnancy and ensure the smoothest possible delivery and birth experience.

www.maternity.american-hospital.org

TRANSFORMATION

Ensuring an Optimal Environment for Your Care

The American Hospital of Paris is continuing its efforts to create a more modern environment, to better serve patients and visitors alike. Eight rooms in Building B, including one suite, are now ready for use, after being reimagined and restyled by architect Jean-Michel Wilmotte. Work continues on the remodeling of a total of 48 rooms.

The Assisted Reproductive Technology Department has also been redesigned to offer couples an optimal environment featuring one of the largest and most functional ART labs in France.



INTERNATIONAL COLLABORATION

Tripartite Cooperation with Columbia University and Université Paris Descartes

The Harvey Cushing Symposium was the ideal setting for the American Hospital of Paris, Columbia University and *Université Paris Descartes* to sign a framework cooperation agreement. The ensuing tripartite collaborations will focus on education and research, particularly in areas of shared interest, such as radiology, artificial intelligence, genetics and personalized medicine. The three establishments will work jointly on research activities, teaching exchanges, educational and student exchange programs, symposiums, conferences and seminars.



FROM LEFT TO RIGHT: Professor Robert Sigal, CEO of the American Hospital of Paris; Professor Gérard Friedlander, Dean of the *Université Paris Descartes* Faculty of Medicine; Mr. Marshall Wais, Chairman of the American Hospital of Paris Board of Governors; Professor Lee Goldman, Dean of the Faculties of Health Science and Medicine at Columbia University; and Professor Lawrence H. Schwartz, Radiologistin-Chief at the NewYork-Presbyterian Hospital Medical Center.

At Your Service

First Harvey Cushing Symposium



The first Harvey Cushing Symposium, focusing on artificial intelligence and medical imaging, was held on June 11. To organize the event, attended by more than 200 people, the American Hospital of Paris partnered with *Université Paris Descartes*, NewYork-Presbyterian Hospital, Columbia University, Weill Cornell Medicine, and the French-American Foundation.







FROM TOP TO BOTTOM

Professor Lee Goldman, Dean of the Faculties

of Health Science and Medicine at Columbia University, and Professor Robert Sigal, CEO of the American Hospital of Paris

Mathematician Jean Feydy discusses What Radiologists Should Know and how it affects clinical practice.

Professor Gérard Friedlander, Dean of the Université Paris Descartes Faculty of Medicine

Under the aegis of Agnès Buzyn, the French Minister of Solidarity and Health, this new annual symposium brought together leading French and American experts to explore artificial intelligence (AI) in medical imaging. Speakers included Professors Lawrence Schwartz, Richard Ha and Laureen Hill (NewYork-Presbyterian Hospital, Columbia University); Professor Jonathan Weinsaft (Memorial Sloan Kettering Cancer Center, Weill Cornell Medicine); Professor Laure Fournier (Hôpital Européen Georges Pompidou, AP-HP); Dr. Marc Zins (Hôpital Saint-Joseph); Professors Jean-Luc Sarrazin and Olivier Vignaux (American Hospital of Paris); and Drs. Mahasti Saghatchian and Marc Abehsera (American Hospital of Paris).

Professor Lee Goldman, Dean of the Faculties of Health Science and Medicine at Columbia University, and Professor Gérard Friedlander, Dean of the *Université Paris Descartes* Faculty of Medicine, were also present.

The symposium addressed how AI can enhance the imaging of cancers, notably breast cancer, for use in screening and therapeutic assessment alike, and how new augmented imaging

algorithms are changing cardiovascular and neurological disease diagnoses.

Internationally recognized specialists offered answers to many questions surrounding the growing use of AI in imaging, such as: How can images be interpreted more accurately and reliably? How can we model tumor growth and predict response to treatment? How will AI change the organization of care pathways in imaging units and hospitals? Is the doctor or the machine responsible for the diagnosis? This game changer is disrupting the medical world well beyond imaging and can be expected to lead to more personalized and predictive medicine, thereby improving patient care.

The forward-looking topic attracted doctors and other care team members, but also startups, engineers and students. The event closed with sessions aimed at a wide audience, addressing scientific and technological advances to enhance health care.

The American Hospital of Paris would like to thank The American Hospital of Paris Foundation and the Florence Gould Foundation for their support. Lecture summaries will soon be available at http://www.harveycushingsymposium.com



The American Hospital of Paris Reinforces its Legal Expertise for Your Benefit

The American Hospital of Paris has founded its growth on a philanthropic tradition that is unusual in France's healthcare landscape, to say the least. Recognized as a public-benefit organization in 1918, the Hospital is a private, not-for-profit institution of which the financial resources have always depended on the generosity of its benefactors. Our sustained development, medical excellence and continuous innovation are therefore made possible only through your trust, friendship and commitment to ensuring that the Hospital's achievements live on – for they are first and foremost your own.

With this in mind, there are many ways to support the American Hospital of Paris: one is by bequeathing a portion of your estate to us.

Including an institution like ours among your heirs is a highly personal act of generosity and your individual choice. It is also a legal procedure, strictly governed by detailed legislation that is designed, above all else, to protect your interests and those of your loved ones. For the Hospital, it means that we undertake to scrupulously carry out your wishes, defend them as needed, and honor your memory in a lasting manner.

"Our not-for-profit hospital's financial resources have always depended on the generosity of our benefactors."

For all these reasons, we have considerably strengthened our expertise in this legal field, so that you can benefit from the knowledge and skills that are essential to your estate planning. We are pleased to have welcomed Pierre-Henri Ollier to our Development Office. He holds a degree in French notary law and is available to provide estate planning guidance and advice in your best interest. Please feel free to call or email him to set up a confidential discussion or a face-to-face meeting.

In the meantime, I encourage you to read the article that Pierre-Henri prepared especially for you in this issue of *L'Américain*.

Once again, thank you for your trust and support.

YOUR DONATIONS AT WORK
YOUR DONATIONS AT WORK





FROM TOP TO BOTTOM
Meg Hammer, Director of Programs and
Operations of the AHP Foundation, and
Jean-Claude Gruffat, President of the
AHP Foundation, welcome the team.

Visit to the NYPH.

NYPH emergency vehicle.

QUALITY OF CARE

Professional Study Trip for Nurses at NYPH

The focus of the trip was surgical, interventional and ambulatory practices. Our senior nursing manager and two surgical nurses first attended a two-day seminar provided as part of the Nursing Leadership Academy, a program designed to assist NYPH nursing teams in enhancing their leadership skills and engaging in their hospital's strategy and change management. The following days were devoted to studying practices in conventional operating rooms, hybrid interventional rooms and the David H. Koch Center for ambulatory care. The team especially appreciated the tailor-made program that was prepared for them as well as the warm reception they received from the NYPH managers.

The exchange was particularly timely and valuable, given that our Hospital is preparing to build new operating and ambulatory care facilities. Our team was able to benefit from the experience shared by the NYPH, which opened its David H. Koch Center only one year ago. From meticulously planned patient pathways, control of procedures and patient flows to connectivity and user friendliness, everything was designed to optimize the center's organization and reduce waiting time to a minimum so that patients have a positive experience.

The study trip, organized jointly with the American Hospital of Paris Foundation, was part of the Medical Exchange Program made possible by three American donors: the Florence Gould Foundation, the Starr Foundation, and Constance Milstein.



The new 1,400 square meter center will house the most innovative technologies in a comfortable, welcoming environment.



DIAGNOSIS

New Medical Imaging Center To Be Operational Soon

Work has continued in compliance with new technical and regulatory requirements. The facility is expected to welcome its first patients as of January 2020. The 1,400 sq. meter facility, located beneath the Hospital's garden, will accommodate two scanners, two MRIs and a latest-generation PET scanner that will significantly increase the American Hospital of Paris's diagnostic capacity, enabling us to best meet the sharp increase in patient demand, in a warm and comfortable environment.

INTEGRATIVE MEDICINE

The Wellness Lab Opens its Doors

Thanks to funds collected so far, the Wellness Lab welcomed its first patients this month. Its integrative medicine options are first being offered to patients being treated for breast cancer. Psychological counseling, already available to women receiving ambulatory care, has been extended to patients who take oral chemotherapy at home or whose cancer is in remission.

The Oncology Care Coordinator conducted a series of initial assessments to identify the needs of individual patients. A range of group activities is now available: adapted exercise programs, oncology esthetics services, relaxation sessions, ear acupuncture, and discussion groups. New activities will be added as soon as possible, for individuals (sexology consultations, nutritional advice, and alternative therapy sessions) and for groups (cooking classes, art activities, wellbeing workshops, support groups, and more).

"The complementary therapies offered by the Wellness Lab can help turn the negative experience of disease into an opportunity for patients to take back control over their disease and relearn how to care for themselves and their lives." Dr. Mahasti Saghatchian, breast oncology specialist and head of the Wellness Lab

The complete program is offered to patients free of charge for three months, so they can explore a variety of activities and build new lifestyle habits, for a lasting change.

The American Hospital of Paris thanks all of the generous donors who supported the creation of the Wellness Lab, and especially The Danny Kaye & Sylvia Fine Kaye Foundation for their exemplary contribution.

By donating, you too can help include new activities in the Wellness Lab, for the sole benefit of our patients. Thank you for your generosity.

OUR COMMITTED PARTNER AT YOUR SERVICE



Elena Zilkha Celebrates her 100th Birthday by Giving

Elena Zilkha with her granddaughter, Carine, and her daughter, Doris

in Egypt. That was a century ago. That a gall bladder removal and, two years is not just an expression: I celebrated my one-hundredth birthday this year.

I don't know if my long existence comes from always being very active; sports have been a big part of my life. In Egypt, I spent my youth swimming and took part in many competitions. My husband, Maurice, and I regularly played tennis and rode horses. We took up golf together after we left Egypt in the 50s. Because the majority of my family is American and living in the United States, I also traveled a lot. And I still do, mainly in France, Switzerland and Greece. Last year I even visited my granddaughter and her husband in Copenhagen. I move with the times. Recently, I took some computer classes so I can correspond regularly with my great-grandchildren.

One thing is certain: I have always taken care of my health. Some people in my family are very committed to medical research, like my husband's youngest brother, who created an Alzheimer's research center in Los Angeles. I think that health is a determining factor for happiness in life, and we must take care of it. For that, I have complete confidence in the American Hospital of Paris. I came to the Hospital for the first time in 1953, for my son who was then five years old. And I have remained loyal ever since. I have been operated on three times

"I am of Greek descent, but I was born at the Hospital: for an appendectomy, ago, emergency surgery for a hip fracture. All of the operations were carried out in optimum conditions. The staff and doctors were very attentive and, above all, excellent at their jobs! I believe that if I have reached the age of one hundred, it is thanks to the American Hospital of Paris. That's why I wanted to show my appreciation to them.

> So I took advantage of my special birthday to do just that. I gathered the members of our family, who live in New York, Houston, Tel Aviv, Beirut, London, and Paris. I also invited my friends, many of whom are much

younger than me! I asked my guests for a rather unusual present: for each of them to donate, as I did, to the American Hospital of Paris for their new state-of-the-art imaging center, currently under construction. This seemed to me to be the most appropriate gift for someone my age! Health is a precious gift. Health problems should be addressed in an environment where patients are made as comfortable as possible. In this day and age, it's not just about living longer lives, but living healthier, for longer. Even when you are old, you should be able to accomplish the projects you choose. The best way to ensure this is to support medical research or a hospital."

"I want to express my gratitude to the American Hospital of Paris. Thanks to you, I am now one hundred years old."







Freddy Dressen with the AHP Foundation medal, awarded to the Florence Gould Foundation. RIGHT Donna Chapman, Chairman of the AHP Foundation, and Katherine McCormick

EVENTS

Medal Luncheon

On June 18, the American Hospital of Paris and its Foundation organized their Medal Luncheon at the residence of Jamie McCourt, United States Ambassador in France. This year, the prestigious lunch honored two major American donors - the Florence Gould Foundation and its President, John Young, and Katherine McCormick – for their unfailing support of many years.

CELEBRATION

Annual Donors' Reception

On April 11, Governors, donors, doctors and friends of the American Hospital of Paris gathered in the magnificent Palace of the Legion of Honor, in Paris, for the Annual Donor Appreciation Event.

Cocktails, a buffet and music from the postwar era set the tone of the evening, as guests chatted about the future of the American Hospital of Paris and its ambitious 2018-2022 strategy and projects. The three-starred chef Yannick Alléno revealed the Hospital's new culinary identity, of which the aim is to transform meals into enjoyable events that contribute positively to the patient experience.

The American Hospital of Paris sincerely thanks General Benoît Puga, the Grand Chancellor of the Legion of Honor, for his warm welcome, and Compass Group France, our event partner.

Save The Date!

On Thursday, November 21, the American Hospital of Paris Foundation will hold a gala at the Metropolitan Club in New York. This year's guest of honor will be Michel David-Weill who served, in turn, as Director, President and Vice President of the Foundation's board. He has also been one of the most generous benefactors of the American Hospital of Paris and its Foundation for over 36 years.

Information/Reservations Email mhammer@ahpf.org - Tel (001) 646 722 2640

Thanking the Japanese Community

On July 12, the American Hospital of Paris invited a number of representatives of the Japanese community in Paris to thank them for their considerable generosity during the 2015-2018 campaign. A plaque was unveiled across from the Japanese program office. The program has assisted members of the Japanese community for more than 30 years. The American Hospital of Paris wants to thank the Japanese Chamber of Commerce and Industry in France and the Keidanren Council for Better Corporate Citizenship for making the campaign such a success.



FROM LEFT TO RIGHT: Hiroki Motosuna, President of the JCCI in France, Professor Robert Sigal, CEO of the American Hospital of Paris, S.E. Yoshihiro Higuchi, Minister of the Japanese Embassy Fumito Kobayashi & John Crawford, Governors of the American Hospital of Paris

12 | AMERICAN HOSPITAL OF PARIS L'AMÉRICAIN | FALL 2019 | 13 SUPPORT YOUR HOSPITAL SUPPORT YOUR HOSPITAL

Make a Bequest Net of All Fees and Taxes



Estate Planning as You Wish

It is possible to make a bequest to a cause like the American Hospital of Paris and support your family and loved ones at the same time. Both aims are perfectly compatible. We can even make it easier for you to transfer assets to your chosen beneficiaries: this is because the American Hospital of Paris is a public-benefit organization and, as such, is exempt from paying inheritance tax, whereas individuals you name as heirs are heavily taxed. Our special status enables us to act as an intermediary to help you make a gift to anyone you choose. With this method, your beneficiaries will receive the same amount as if

"A bequest is a means to pass on to family or loved ones a legacy built during your lifetime, but it is also a way to take part in a future project covering a much longer span of time. People often believe that by making a donation or bequest to a public-benefit organization like the American Hospital of Paris, they will deprive or disinherit their families to some extent. That is a misconception."

Pierre-Henri Ollier, Planned Giving Officer

they were designated as your direct heirs. However, less tax will be owed, and the difference will go to the American Hospital of Paris. When the French government recognized the Hospital as an organization of public benefit, it authorized us to employ these funds, which would otherwise be used to pay inheritance tax.

Practical Issues

The method that makes this possible is called a "bequest net of all fees and taxes". It consists in writing a will in which you designate the



American Hospital of Paris as your universal heir and giving instructions to the Hospital to transfer a specified amount of money, net of all fees and taxes, to one or more beneficiaries. Since direct descendants are "protected" heirs and automatically entitled to a portion of your estate, this method is most useful if you do not have children and wish to make a gift to a niece, nephew, sibling, cousin, or friend, for example.

To ensure full tax compliance, this method does not allow you to transfer an amount greater than could be left to an heir without the Hospital's involvement. Care must also be taken to ensure that after all gifts and taxes have been subtracted, a bequest still remains for the American Hospital of Paris.

Benefit from the Legal Expertise of the American Hospital of Paris

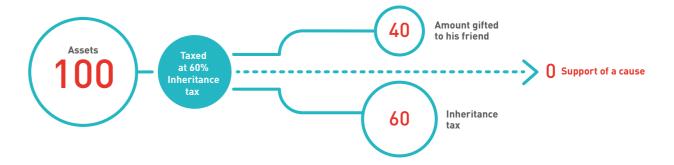
The American Hospital of Paris offers donors an estate planning and planned giving consulting service that is free of charge and completely confidential. A simple appointment can help you determine how to best support your loved ones and the Hospital. You can then draft and sign your will in the presence of your usual notaire. He or she will register it to ensure that each beneficiary will be aware of it and that your wishes will be executed accordingly. As your universal heir, the American Hospital of Paris can act as an intermediary and take care of the sale of any property and the transfer of gifts to your loved ones, while scrupulously carrying out the wishes expressed in your will, under the supervision of your notaire.

Inheritance tax rates vary depending on the relationship between the heir and the testator. A niece or nephew will owe 55% tax on any inheritance in France, so they can never receive more than 45% of an estate. With a bequest net of fees and taxes, the American Hospital of Paris can execute the estate and transfer the niece's share of the inheritance to her. The niece will receive exactly the same amount (45% of the estate), but the amount of tax owed will be reduced, and that portion can be used by the Hospital to fund its initiatives.

EXAMPLE

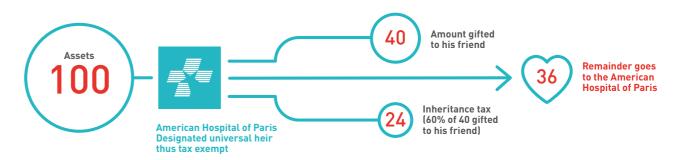
Situation 1

Mr. Charles B. has an estate of 100. He has no children and wishes to leave something to a close friend.



SItuation 2

Mr. Charles B. has an estate of 100. He has no children and wishes to leave something to a close friend while also supporting the American Hospital of Paris. By designating the Hospital as his universal heir and making a bequest net of all fees and taxes to his friend, he can leave him the same amount while making a big difference for the American Hospital of Paris.



Talk to an Expert

Pierre-Henri Ollier holds a degree in notary law and has joined the American Hospital of Paris as a philanthropy specialist to provide the Hospital's donors with the expert information and advice they need. Take advantage of a confidential consultation at no charge. Pierre-Henri Ollier is available to discuss your situation with you and perform an audit of your estate and tax situation to determine the best way to share your generosity between the Hospital and your loved ones.

Pierre-Henri Ollier, Planned Giving Officer pierre-henri.ollier@ahparis.org 01 46 41 26 09

Would you like to support the American Hospital of Paris?

CHOOSE HOW

Become a member

Be part of the privileged circle of members of the American **Hospital of Paris**

- Your membership dues are a donation that enables you, each year, to participate in American Hospital of Paris development projects.
- Depending on the membership level you choose, you can receive exclusive benefits, which include a personalized membership card, a waiver of the deposit requirement for hospitalization, access to our exclusive supplemental health insurance plan, hours of free parking, among others.
- Your membership fee entitles you to a tax credit.

To learn more about the membership program, go to www.american-Hospital.org and click Make a Gift.

Make a gift

Invest in your Hospital's medical, technological or construction projects

- You can choose to direct your support to a specific use or let our Hospital choose to dedicate it to a priority project.
- Your gift is essential in helping to carry out the investments planned by the American Hospital of Paris (clinical research, innovative treatments, latest-generation equipment, modernized facilities, etc.).
- The French and U. S. governments encourage charitable giving by offering tax credits.

Planned giving

Offer the excellence of the American Hospital of Paris to future generations

- You are wondering about the future of your estate and would like the people you love to benefit from the same medical excellence that you always found at your Hospital.
- You have a special attachment to your Hospital and want to ensure, when the time comes, that it continues to have the resources it needs to build its future and carry out its plans for innovation.
- To help you consider the issue carefully, our estate planning brochure is available to you. We will send it to you in complete confidentiality, with no obligation from you.

TAX BENEFITS

66% of the amount of your gift can be deducted directly from your income tax.

75% of the amount of your gift can be deducted directly from your IFI wealth tax.

• As a registered 501 (c) (3) not-for-profit organization, we can provide you with a receipt for U. S. tax purposes.

Your personal information is needed for the purpose of processing your donation and issuing you a tax receipt. Freedom of Information Act: to access and modify your personal file, please contact the American Hospital of Paris.

TO NOTE

- The American Hospital of Paris is a recognized foundation of public benefit. This means that our institution can receive bequests that are exempt of all inheritance tax.
- To thank you for your generous support, a recognition plaque may be dedicated to you.