



THE NEWSLETTER OF THE AMERICAN HOSPITAL OF PARIS

L'AMÉRICAIN

N°88 / SPRING 2026

NEW
FORMAT

FEATURE ARTICLE

Meet Professor
Benoît Gallix,
our new CEO



A DAY IN THE LIFE OF...

Professor Mahasti
Saghatchian - P9

DONOR NEWS

Building K : Everything
you need to know - P13

YOUR QUESTIONS, OUR ANSWERS

IFI Special - P15

You didn't study medicine. But you can leave a legacy of medical excellence.

Michèle has never practiced medicine. But by leaving a portion of her estate to the American Hospital of Paris, she is ensuring the medical excellence she has always known will continue to progress and benefit future generations.

BEQUESTS • DONATIONS • LIFE INSURANCE

Please return this request for our brochure on legacy giving to:

Hôpital Américain de Paris – Direction de la Collecte de fonds – 63, boulevard Victor Hugo – B.P.109 – 92202 Neuilly-sur-Seine Cedex

YES, I would like to receive further information, FREE OF CHARGE, confidentially, with no strings attached.

Mr. Ms. Other:

Last name: _____ First name: _____

Address: _____

Postal code: _____ City: _____ Country: _____

Phone: _____ Email: _____ @ _____



Your personal contact

Pierre-Henri Ollier, French Civil Law Notary
Planned Giving Manager
Bequests, Donations and Life Insurance
pierre-henri.ollier@ahparis.org
+ 33 (0)1 46 41 26 09 - + 33 (0)7 85 02 34 45

For further information about
bequests, major gifts and life insurance,
scan this QR code



Your personal data is saved electronically by the American Hospital of Paris and is used by in-house teams and third parties commissioned by our organization to meet your requests, send you your tax receipt and make fundraising appeals. Your data is saved only for the duration needed for the abovementioned purposes. In accordance with the General Data Protection Regulation (GDPR), you can object to the use of your data at any time. You also have the right to access, amend, erase and restrict the processing of your personal data. This right can be exercised by email to: dpo@ahparis.org. You may also lodge a claim with the French National Commission for Information Technology and Civil Liberties (CNIL).

Contents



FEATURE ARTICLE / 6

Meet Professor Benoît Gallix, our new Chief Executive Officer.



A DAY IN THE LIFE OF... / 9

Professor Mahasti Saghatian, Head of the Oncology Department, shares her daily routine with us.



DONOR NEWS / 13

Everything you need to know about the upcoming opening of Building K.



YOUR QUESTIONS, OUR ANSWERS / 15

During this tax-return period, we answer all your questions.

Foreword

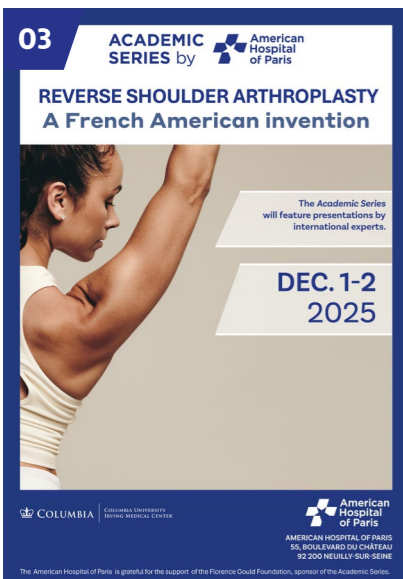


Welcome to Professor Benoît Gallix, new Chief Executive Officer of the American Hospital of Paris

As you will discover in this first issue of 2026, *L'Américain*, your hospital magazine, has been given a fresh new look. With a new design and new sections, the magazine aims to be more modern, warmer, and closer to you and to the issues that matter to you. It highlights the work of all those who represent the face of the American Hospital of Paris, as well as the generosity of donors who are committed to supporting innovations and medical advances essential to everyone's health. In this issue, *L'Américain* gives pride of place to Professor Benoît Gallix, who has held the position of Chief Executive Officer of the American Hospital of Paris since January 1. We felt it only fitting to welcome him properly by giving him the floor in an interview that will allow you to get to know him better and to understand the ambitions and objectives he intends to attain during his term of office. Deeply involved with the hospital teams, Professor Gallix is guided by a single priority: to place the highest importance on quality of care and patient satisfaction, as well as on safety and medical excellence. His first months in office already promise to be busy and eventful. The opening of Building K in May will undoubtedly mark 2026 as a year of major milestones and the launch of numerous ambitious projects—such as the creation of our Endometriosis Expert Center, which aims to provide an effective, compassionate, and personalized response to all patients affected by this condition. More than ever, to successfully carry out our projects—which are, above all, dedicated to your health and to excellence in your care—we will rely on the support of all our friends and donors, many of whom are among you. In this regard, let us remember that we are entering a particular tax period. Those of you subject to the Real Estate Wealth Tax (IFI) and who wish to give it greater meaning may benefit from a tax incentive that allows you, through a simple donation, to allocate freely all or part of your tax to a foundation recognized as being of public interest, such as the American Hospital of Paris. Thank you for your loyalty and generosity.

Stéphane Roussel,
Chairman of the Board of Governors

Published by American Hospital of Paris, Development Department: 63, Blvd Victor Hugo 92200 Neuilly-sur-Seine | Publication Director: Stéphane Roussel | Editor-in-Chief: Prof. Benoît Gallix | Managing Editor: Jérôme Deana | Editorial Committee: Alice Le Ridou, Geneviève David - Gris Orage, Clara Dufour | Translation: Lucy Rash, Andrea Thelohan | Photos: AHP, Getty images, iStock, Carlos von Dessauer, All rights reserved | Design: Houltonsmets | Illustration, Merle Cooper | Print: Rivaton & Cie | Print run 10,000 copies | I. S. N. : 1241-9699



What's New?

01 Launch of the Healthy Longevity program. Visit the dedicated corner in the hospital lobby. **02** Farewell reception for our former CEO, Professor Robert Sigal. **03** An international expert meeting for the latest Academic Series, held from December 1 to 2. **04** Our North American Foundation Gala dinner in New York on December 10, to present the future Pediatric Center. **05** Our very first Generosity Week celebrating our donors.



#americanhospitalparis

What's happening and being said on social media



dr_rythmo ❤️ What a pleasure to perform a live atrial fibrillation ablation during the Rencontre Réflexion Rythmologie (R3) at the Paris-Sud Cardiovascular Institute...



americanhospitalparis 🌸 Pain Assessment and Endometriosis. In just half a day, the American Hospital of Paris offers you a comprehensive care pathway to better understand your endometriosis and manage your pain...



americanhospitalparis 🎉 A memorable event celebrating loyalty and commitment!
Last week, our hospital had the pleasure of hosting a meaningful and friendly gathering: the New Year's wishes delivered by Professor Benoît Gallix, our Chief Executive Officer, Stéphane Roussel, our Chairman, and Audrey Stansal, Vice-Chair of the Medical Board. A packed auditorium reflected the enthusiasm and dedication of our teams as we kicked off the new year under the best possible circumstances.
💡 Highlight of the day: the awards ceremony! We had the honor of celebrating the loyalty and dedication of many colleagues:
• 42 employees recognized for 10 to 40 years of service,
• 8 physicians honored for 20 and 30 years of service,
• And 2 of our volunteer governors celebrated for 30 and 40 years of commitment.
A special mention goes to the Nursing Department and the Imaging Department, which stood out with no fewer than 20 medal recipients!
The ceremony concluded with a giant *galette des rois*, a symbol of conviviality and sharing, where physicians and staff enjoyed exchanging in a warm and festive atmosphere. 🥰



americanhospitalparis Did you know? Prostate cancer is the most common cancer in men. 📺 But when detected early, it can be successfully treated in most cases...



americanhospitalparis 🎉 A new milestone for pediatrics at the American Hospital of Paris. The American Hospital of Paris is pleased to announce the arrival of Professor Alain Gervais, appointed Head of the Pediatrics Unit...



Like our 28,000 followers, find our favorites ❤️ on Instagram.

#Commitment #Loyalty #TeamSpirit
#Hospital #NonprofitOrganization
#AmericanHospitalOfParis

“Our ambition is to be a true partner in life and longevity.”

Professor Benoît Gallix,
Chief Executive Officer of the
American Hospital of Paris



A radiologist and Professor of Medicine, Benoît Gallix was trained at the Faculty of Medicine in Montpellier. After completing a specialization in digestive imaging at McGill University (Montreal), he began his career as Head of the Imaging Department at the Montpellier University Hospital. In 2012, he became Head of the Hospital Department and University Chair of Imaging at McGill University. In 2019, he was appointed Director of the Strasbourg University Hospital Institute, specializing in image-guided therapies. He joined the American Hospital of Paris in 2023 as a radiologist and Director of the Check-Up Center, and subsequently as Academic Director.

Professor Benoît Gallix took up his role as Chief Executive Officer on January 1. In our first interview with him, he shares his vision for the American Hospital of Paris and outlines his top priorities.

Your medical vocation led you to radiology. Why did you choose this specialty?

In the late 2000s, radiology was the most innovative field in medicine. Not a year went by without a new technology transforming our understanding of the human body. The development of ultrasound, CT scans, and MRI opened up entirely new areas of discovery. My interest in clinical research and innovation could truly flourish there. It was a field in the midst of intense scientific momentum: radiology, previously considered an ancillary discipline, was moving to the very center of modern medicine, and I wanted to be part of that transformation. From the outset, I combined diagnostic and therapeutic practice, and we developed interventional radiology. Today, there is no patient care pathway that does not incorporate medical imaging.

Given your academic and university background, why ultimately join a private, not-for-profit hospital?

This hospital has the strength needed to help bring about a real change in model. Hospital-based medicine is under strain—in France and elsewhere—for many reasons. The private, fee-for-service model also has significant limitations. As a foundation recognized as being of public interest, the American Hospital of Paris offers the capacity to finance, plan, and anticipate. It is a model that makes it possible to develop projects and to build for the future, which is relatively rare. Innovation and change are embedded in this institution’s DNA.

What vision does the hospital’s new signature—Your Life, Your Hospital—reflect, a signature you helped to adopt?

This signature is the result of collective work initiated as early as 2024. It expresses the very purpose of the American Hospital of Paris. First, it means that we support our patients throughout their lives, from birth to old age. It underscores our primary mission: caring for our patients’ lives in the medical sense of the term. It also speaks to all the hospital’s teams, because this hospital—their hospital—is their place of life and work. Finally, it carries a deliberately humanistic dimension, because what truly sets us apart is the humanity of our care. Patients come here for the quality and effectiveness of treatment, but also because they are welcomed with kindness and treated with compassion.

You are taking the helm of a hospital in “good health.” What changes do you wish to initiate?

The upcoming opening of Building K requires us to address certain issues quickly—for example, the organizational management of our telephone reception. This is a central component of patient care across all departments and the first point of contact in the patient relationship. Patients or their families must be able to reach the right person, at the right time, in the right place. To do so, we need appropriate, modern tools and well-trained staff.

More broadly, I will be very attentive to improving our patient pathways. Even if they are already probably better than those of many other institutions, we must continue to raise the bar—in diagnosis, therapeutic management, hospitalization, and in the operating rooms. We must aim for seamless continuity before, during, and after care. As for patient safety, our “French-style” system relies too heavily on individual responsibility and commitment. We need to implement international standards and rigorous procedures that will allow us to reach the level of the best American centers.

Finally, I want to give absolute priority to patient care. There can be no compromise on the quality of the tools made available to healthcare professionals, nor on staffing levels. Supporting and supervising caregivers is a key



We must be even more widely recognized for the quality of the care and welcome we offer, our hospital services, our infrastructure, and, of course, for our medical excellence.

Professor Benoît Gallix
Chief Executive Officer
American Hospital
of Paris

.....
Number 1 Theme: prevention

area of focus. Our care organization must be highly efficient and standardized, while still guaranteeing individualized, personalized, and humane care.

How do you intend to involve physicians in the changes ahead?

A hospital can only function with the support of its physicians. I cannot imagine hospital leadership that is not based on close collaboration with them—and today, this collaboration works well. Of course, final decisions rest with management and the Board of Governors. But those decisions only make sense if they are informed by what happens on the ground. That is why I listen very closely to physicians and caregivers. My objective is to establish a lasting relationship of trust, in which physicians are fully involved in strategic thinking and future developments. Only under these conditions can we engage teams, improve practices, and evolve while never losing sight of what matters most: the quality and safety of care.

How do you see your role within the 2024–2028 strategy and its objectives in terms of academic development, patient satisfaction, innovation, and attractiveness?

These projects only make sense if they are part of a clear and shared strategy. The 2024–2028 strategic plan, adopted in 2024, remains our compass. We are fully committed to its continuity, while having deliberately simplified it and made it more operational. That was precisely the aim of the strategic committee meeting held on November 25, 2025, which brought together governors, physicians, the executive leadership team, and managers: to confirm our direction and then refocus on clear priorities and concrete actions. From this collective effort emerged a simple framework: three strong strategic pillars, united by a single transversal guiding thread—health prevention.

First Pillar: Medical Excellence and Academic Development

Our ambition is to establish the American Hospital of Paris as a true Franco-American clinical campus, combining patient care, teaching, and research for the direct benefit of patients. This involves strengthening clinical research—which naturally drives



Your Life, Your Hospital:
we support our patients throughout their lives, from birth to old age.

Professor Benoît Gallix
Chief Executive Officer
American Hospital of Paris

excellence—highlighting our areas of expertise, developing international collaborations, standardizing quality standards, and implementing a demanding recruitment policy to attract top-tier physicians, as we have recently done with leading profiles such as Professor Pierre Jais and Professor Alain Gervaix.

Second Pillar: Patient Satisfaction and Experience – Your Life, Your Hospital.

This promise must be lived during every patient interaction. In consultations, this means dedicating time, providing clear explanations, making shared decisions, and maintaining a posture of listening and humanity. Within the hospital, it requires impeccable reception, hospitality, and patient pathways. Concretely, our priorities are to strengthen follow-up care after hospital visits, offer dedicated support for complex care pathways, and instill the “AHP codes and values” across all our teams through training.

Third Pillar: Attractiveness and Team Engagement

Patient experience directly depends on the quality of the people on the ground. We want the hospital to be a place where people come, stay, and grow. This requires recruiting and retaining staff based not only on expertise but also on interpersonal skills, standardizing onboarding, reducing everyday frustrations, and developing a management style that is both demanding and supportive, built on recognition and cooperation.

The Guiding Thread: Prevention

Patients are asking for it, science is accelerating it—especially through AI and new biomarkers—and Building K will allow us to scale up prevention initiatives.

But beyond the Check-Up Center, prevention must permeate our entire strategy: patient pathways, research, and partnerships. It now explicitly

includes preventing vulnerabilities associated with aging, with a clear goal: promoting healthy longevity by acting early on mobility, cognition, nutrition, and social connection to preserve autonomy as long as possible. Our ambition is to be a true partner in life and longevity.

What major project will you carry out for the American Hospital of Paris?

I’m not sure it can be called a “major project.” I place my objectives in the day-to-day: in the daily organization, which must be simpler, more efficient, more effective, and clearer. We must be recognized even more for the quality of our welcome, hospital services, infrastructure, and, of course, medical excellence.

This requires making choices. Certain areas of expertise need greater visibility, which is a reflection to be done in collaboration with physicians. Excellence also depends on the strategy for recruiting future physicians. I am firmly convinced that intelligence comes from diversity. We must attract academic and university profiles, but also equally important private-sector profiles. We must rely on very senior expertise while also harnessing the energy of youth.

Finally, for our employees, I attach great importance to the notion of a “hospital family,” which is increasingly difficult to maintain in the modern world. This requires being present on the ground as much as possible, in daily contact with all those who bring the hospital to life every day.

How do you see the American Hospital of Paris in five years?

We must be the best in diagnostic fields in terms of speed, quality, accuracy, and execution of patient care. We must lead in the prevention not only of diseases but also of vulnerabilities linked to aging.

We must assert our therapeutic leadership in several areas of expertise, particularly in surgery, minimally invasive techniques, and medical care. We must become a reference for outpatient care, minimizing hospitalizations as much as possible. This requires appropriate preparation beforehand and close follow-up when the patient returns home.

Finally, we must become an international reference in certain areas of clinical research, particularly in prevention.

Professor Mahasti Saghatchian

Since her arrival at the American Hospital of Paris in 2018, Professor Mahasti Saghatchian has developed a comprehensive pathway of excellence focused on breast cancer. Her belief: an ultra-personalized, patient-centered approach that emphasizes predictive and preventive medicine, as well as all forms of innovation. She is the founder of the Women’s Risk Institute, One Day Diag, and the Wellness Center.

UNIT: HEAD OF THE ONCOLOGY DEPARTMENT
POSITION: MEDICAL ONCOLOGIST, SPECIALIST IN BREAST CANCER



8:30am

Arrival at the Hospital

Most of my life takes place on the 4th floor of Building E, as the entire Oncology Department is concentrated there...



6:30pm and onwards!

End of Day

Before leaving the hospital, I return to the 4th floor to visit my hospitalized patients. Afterwards, I exercise and spend time with my family. I value a proper balance between professional and personal life, as I need to recharge in order to devote all my energy to my patients.



2pm - 6pm

At the Check-Up Center

I see patients as part of the Women’s Risk Institute. Based on their individual and family data, imaging results, and a genetic saliva test, we determine—with the help of AI—their five-year risk of developing breast cancer. I then design a personalized monitoring and prevention program with each patient.



9am - 1pm

Consultations

I see no more than six patients per morning, except in emergencies. There is no question of being under pressure or having to shorten appointments. The time I give my patients is essential, because beyond the disease and treatments, I discuss with them critical aspects of their lives: as wives, mothers, and active women.



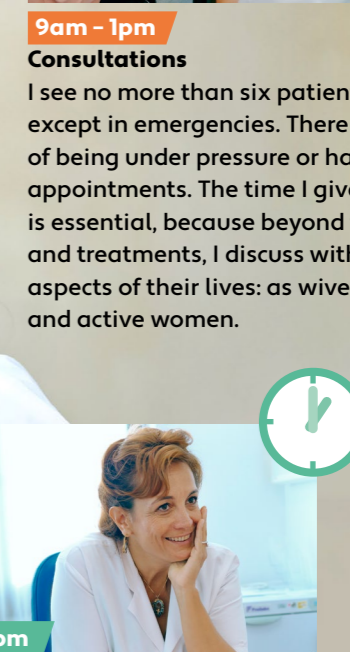
1pm - 2pm

Working Lunch

Twice a week, I meet with Cannelle Eliakim, our “super assistant,” to review all matters related to the Oncology Department. On Tuesdays, there is the physician accreditation committee, or more regularly, the AHP College, where research projects to be conducted are decided. On Thursday at noon, the multidisciplinary oncology meeting takes place, where all physicians and caregivers involved discuss the therapeutic strategies to implement for each patient.

And Fridays?

Professor Mahasti Saghatchian dedicates every Friday to her teaching, research, and communication activities.





Thanks

Your support is essential to continue our projects, for the benefit of your health.



Building the New American Hospital

Thanks to the generosity of its donors, the American Hospital of Paris has been able to finance the construction of its new flagship building, the **New American Hospital**. A true symbol of renewal and innovation, this major project embodies

French and American medical excellence. It will sustainably improve the quality of care, patient reception, and the development of cutting-edge medical practices. The new building is scheduled to open in May 2026 (more information on page 13).

A New Photon-Counting Scanner

Last summer, the American Hospital of Paris acquired a photon-counting scanner, a state-of-the-art technology installed in only six reference centers in France. Offering images of unparalleled precision, it enables earlier and more reliable diagnoses



while reducing radiation exposure. With a second scanner of this type planned for 2027, nearly 12,000 patients will benefit from this major advance in safer and more efficient medical imaging.



Nearly **12,000** patients will benefit each year



DONATE NOW



A Pediatric Center

In response to the major pediatric care crisis in France, the American Hospital of Paris is launching a large-scale project: the creation of a center of pediatric excellence, recognized nationally and internationally. Supported by the generosity of its benefactors and donors, this center will provide children and adolescents with rapid access to highly specialized medical and surgical care. Integrated into the Mother-and-Child Department, it will offer comprehensive and personalized care, including pediatric emergencies, specialized consultations, inpatient and outpatient care, surgery, and advanced imaging.

Global budget: **29 million euros**

DONATE NOW



Designed as a "hospital within a hospital," this project will place human care at its core, provide a family-friendly environment, and directly address the healthcare needs of the region.

This essential project cannot come to life without your support. **The American Hospital of Paris relies on your generosity to provide families with sustainable access to excellent pediatric care.**



3/ An International Reach

"Our vision for endometriosis is to change the game, making a real impact on the lives of thousands of women, families, and couples who have long suffered. By creating a recognized reference center, bringing care, expertise, research, and education together in a single space, and guaranteeing smooth, personalized, and continuous pathways, we aim to make the American Hospital of Paris an internationally recognized Endometriosis Expert Center."

Professor Sofiane Bendifallah (MD, PhD), Gynecologic Surgeon

Support the Endometriosis Expert Center at the American Hospital of Paris

Endometriosis is the leading cause of infertility and a complex chronic condition. It affects 10% of women of reproductive age, causing debilitating pain, digestive or urinary complications, and significantly impacting quality of life. Due to a lack of coordination, care pathways often remain long, fragmented, and uneven depending on the region.

1/ A Medical Approach Founded on Excellence

Our Endometriosis Expert Center now offers comprehensive care, tailored to the severity of the condition and fully personalized. The highest level of care is ensured through a multidisciplinary consultation strategy, bringing together all areas of expertise around a shared culture: radiologists, gynecologic surgeons, reproductive specialists, digestive and urologic surgeons, coordinating midwives, physiotherapists, dieticians, and sexologists.

2/ A Streamlined Care Pathway

Patient-centered and focused on the individual, care is provided in just half a day and revolves around four key areas of expertise:

- Coordination consultation with a dedicated midwife,
- Imaging examination for precise diagnosis,
- Medical consultation focused on pain management or infertility, depending on the patient,
- Surgical synthesis consultation with a personalized care plan.

Additionally, psychological support is systematically offered.

Project to Be Funded
Estimated budget:

€ 3.21 million

This budget includes the acquisition of **state-of-the-art equipment for surgery and diagnosis** (Single-Port Da Vinci surgical robot, ultrasound systems, and their respective maintenance over a three-year period), **support for patient care** (supportive care, workshops, training), as well as **facility upgrades to improve patient reception and comfort**.

Together, let us make the American Hospital of Paris a center of excellence in the management of endometriosis.

To support this ambitious project, make a donation online at soutenir.american-hospital.org/endometriose It's simple, fast, and secure!



Or scan the QR code.

PORTRAIT OF

Yves Le Guillou

Donor

Being a donor is an excellent way to express gratitude for the professionalism of the entire staff at the American Hospital of Paris, as well as for their humanity. It is also a way to feel useful and experience deep satisfaction by contributing to the development and progress of an institution that has no equivalent in France.

My first contact with the American Hospital of Paris dates back to 1998. I had a health concern that could not be resolved through general practice. I came to consult a physician recommended by a friend. Upon entering the hospital for the first time, I had a very positive impression: I did not feel the usual anxiety associated with hospitals. To my great satisfaction, the doctor who treated me found the solution to my problem. Gradually, my wife and I began to centralize all of our medical consultations here.

Soon after, we learned about the Donor Members Circle. In a spirit of gratitude, we decided to join. Simple thanks are not enough—you have to be proactive. Love that does not act is not love. In life, action is what counts! Supporting the American Hospital of Paris means recognizing the excellence, humanity, responsiveness, and coordination of the medical teams. And I am not just talking about doctors. I also speak of nurses, nursing assistants, porters, administrative staff... Everyone does remarkable work with rare kindness.

On a more personal level, being a donor gives me real satisfaction. I feel part of a community and connected to life in the city. I know that I am contributing to the development of expertise that benefits many people. I can see the results for myself, the investments made, and the hospital's evolution. Today, it is truly a revolution in progress: the construction of the Building K, the creation of the Pediatric Center, the new Check-Up Center, and the initiatives in prevention. All of this is ambitious—it's extraordinary!

Building K: Follow the Guide!

A new chapter in the history of our institution is being written with the upcoming opening of Building K. This new flagship building reflects an innovative, high-quality medical offering.

Building K will welcome patients in May 2026, though construction will continue until the end of 2026. As the beating heart of the hospital, it features patient-centered spaces and support services, as well as new activities in predictive and preventive medicine, rehabilitation, and operating theaters.

What to Expect in Your New Hospital

-  **LEVEL 4** : Patient Rooms | Outpatient Oncology
-  **LEVEL 3** : Sports Medicine Center | Outpatient Consultations | Patient Rooms | Critical Care Unit
-  **LEVEL 2** : Operating Theaters | Ambulatory Care | Patient Rooms | Maternity
-  **LEVEL 1** : Check-Up Center | Tea Lounge | Main Restaurant | Laboratory | Outpatient Department
-  **LEVEL 0** : Grand Atrium and Main Entrance | Shops | Patient Welcome Center | Concierge Service | Donor Gallery | Medical and Surgical On-Call Service
-  **LEVEL -1** : Advanced Imaging Center

Take Note:

Pedestrian and vehicle access to the hospital will be via Building K at **84 Boulevard de la Saussaye** from the opening. 200 paid parking spaces will allow autonomous parking, and a valet service will also be available. Building K provides access to the other hospital buildings via a triplex equipped with elevators. The current entrance through Building F (55 Boulevard du Château) will be permanently closed from June 2026. To help you navigate the new hospital, reception staff will be available, and clear signage will guide you throughout the campus.

New Services to Better Welcome You

The new Check-Up Center will occupy much of the first floor. It will offer personalized health assessments based on individual medical histories, using the latest screening and diagnostic technologies. The overall pathway includes risk factor screening, early disease diagnosis, prevention, and remote monitoring to address detected anomalies.

The Concierge Service will provide a range of services to simplify your hospital stay: laundry, shoe repair, wellness and beauty treatments, taxi or takeaway meal reservations, and home cleaning services to ease your return home.

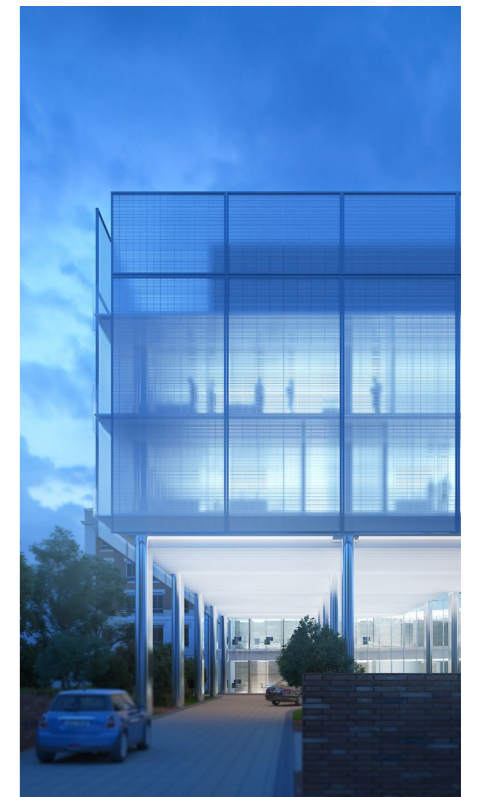
The Boutique will offer a wide selection of gifts, takeaway snacks, essential products, and a pharmacy section.

The Pharmacy, starting in 2027, will allow patients to collect prescribed medications upon discharge.

The Garden Restaurant will move to the first floor of Building K in 2027, offering traditional, high-quality cuisine in an elegant setting, whether visiting or hospitalized.

A Reinvented and Personalized Patient Journey

To reduce stress and logistical constraints during hospitalization, the American Hospital of Paris has completely redesigned patient reception with the creation of the Patient Access Center. Located at the heart of Building K, this center serves as the hospital's new main entrance, ensuring a smooth and personalized patient journey tailored to individual needs.



The Patient Access Center features a bright and functional reception area, with 12 private lounges ensuring confidentiality and calm upon arrival. It brings together national and international units, coordinated to provide a warm and efficient welcome. Support is reinforced by **Patient Advisors**, who handle administrative procedures, and **Health Coordinators**, who oversee the entire hospital journey. Fully digitalized, the patient pathway allows secure online registration, document submission, access to schedules, and educational content. This innovative organization simplifies the experience, reduces waiting times, and reflects the hospital's commitment to patient well-being.

"The architecture of Building K was designed to provide our patients with a high-quality environment, breaking away from the traditional hospital codes. The spaces are generous, with natural light everywhere. The atmosphere is warm and calming. This new building will also allow us to achieve a level of personalization that other hospitals cannot match."

Julie Bouchara, Director of Operations



NEW EVENT

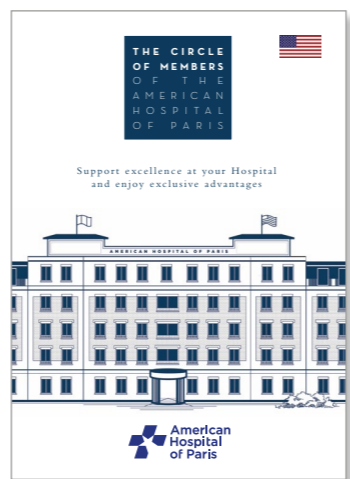
Looking Back at the Generosity Week

From December 1 to 7, the American Hospital of Paris celebrated its first Generosity Week, a special time dedicated to its donors. Fourteen guided tours were offered to all, gathering 124 participants curious to discover the hospital's unique philanthropic history and the tangible impact of generosity over the years. The tours generated great enthusiasm, as reflected in this feedback: "An absolutely fascinating presentation, allowing us to rediscover the hospital from a deeply rich historical and human perspective. Remarkable work by your teams." Throughout the week, an information area in the lobby allowed visitors to speak with members of our teams, helping foster human connections and highlighting the hospital initiatives made possible through donor support. The Donors' Christmas Evening welcomed 150 guests in a warm and festive atmosphere. It was an opportunity to honor donors who have supported the hospital for decades, presenting them with medals in recognition of their long-term commitment. The week will be remembered as one of sharing and appreciation.



AMERICAN HOSPITAL OF PARIS FOUNDATION Gala in New York

At a gala dinner in New York on December 10, Professor Benoît Gallix presented the project to create a major international pediatric center by 2027. The enthusiasm and trust expressed by our American benefactors demonstrate their willingness to invest sustainably in a project with a high impact for children and families. We extend our sincere thanks to our major American donors for their support and commitment, as well as to the American Hospital of Paris Foundation and its leaders, Mark Yockey and Donna Chapman, for organizing this event, which raised nearly \$400,000 for the future pediatric center.



EVOLUTION Donor Members Circle

In 2026, the Donor Members Circle of the American Hospital of Paris is evolving to better recognize the commitment of its members.

This new program, developed based on feedback from our satisfaction survey, introduces changes to the six membership levels—*Supporter, Friend, Partner, Benefactor, Ambassador, and Major Donor*—and offers brand-new benefits, including access to more exclusive events. These updates reflect our ongoing commitment to thanking our donors, whose support is essential to the hospital's medical excellence and development.

To become a member, scan the QR code or complete the form in the center of this magazine.



Nearly **\$400,000** raised for the future pediatric center



DIARY

MARCH 18

Launch of the IFI Campaign: Evening to discover four major strategic projects and how to optimize your IFI (Wealth Tax).

APRIL 30

First Aid Training for Donors: Learn life-saving techniques in small groups.

JULY 1

New Donors Breakfast: Meet the new members of the Donor Members Circle with Professor Benoît Gallix.

Special Feature: Real Estate Wealth Tax (IFI)



Are you liable for the Real Estate Wealth Tax (IFI) and looking for a tax-efficient opportunity? Put your generosity to work! French law allows you to allocate all or part of this tax to the American Hospital of Paris through a donation.

Am I liable for IFI?

The Real Estate Wealth Tax (IFI) applies to french residents owning property in France or abroad or foreign residents owning property in France. You are subject to IFI if your net taxable real estate assets exceed €1.3 million on January 1 of the tax year.

Why make a donation through IFI?

This simple gesture allows you to choose how your tax is used. You can decide to allocate part or all of it to the American Hospital of Paris, supporting its medical excellence. It's a meaningful way to give purpose to your tax while showing your commitment to our institution.

What tax benefits can I receive?

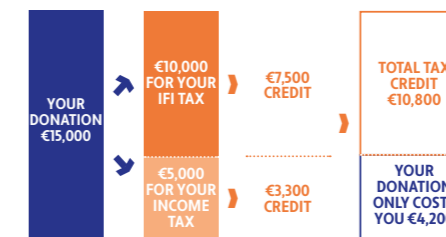
You can reduce your IFI by **75%** of your donation, up to **€50,000 per year**. This means you can make a maximum donation of **€66,667 to reduce your tax to €0**. Alternatively, you can make a donation deductible from Income Tax (**66%**) or Corporate Tax (**60%**).



EXAMPLE
By making a donation of **€5,000 under the IFI** (French wealth tax), you will benefit from a **tax reduction of €3,750**, meaning that your **donation will actually cost you €1,250**.

Can I deduct my donation from both IFI and Income Tax?

You cannot combine both benefits, but you can split your donation between the two taxes, as shown in the example below.



How to calculate the donation to allocate my entire IFI to the American Hospital of Paris?

To reduce your IFI to zero, simply divide your IFI amount by **0.75**. This gives the donation amount. Example: If your IFI is **€3,000**, your donation should be **€4,000** ($3,000 \div 0.75 = 4,000$).

How will my donation be used?

100% of your donation will be invested in hospital development projects:

- Medical projects to improve patient care,
- Renovation and construction of hospital buildings,

- Clinical research and medical innovation,
- Acquisition of advanced equipment,
- Improving quality of life within the hospital.

When and how to make my IFI donation?

You can make your donation by credit card, check, or bank transfer at your convenience. Important: Donations must be received before the tax declaration deadline, typically late May to early June. We recommend online credit card donations: simple, fast, and secure.

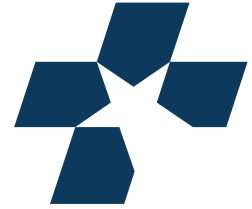


Scan this code or visit: soutenir.american-hospital.org/ifi



For questions, please contact:
Raphaël Pisano
Head of Major Donors
+ 33 (0)1 46 41 83 98
+ 33 (0)7 86 80 41 14
raphael.pisano@ahparis.org

3 ways to help the American Hospital of Paris



1

Become a Member

Join our Circle of Donor Members and receive a personal membership card along with exclusive benefits.

4,700
members

2

Make a Donation

Support your hospital by making a donation, either earmarked for a specific project or allocated more broadly to its major development initiatives.

"I have been supporting the American Hospital of Paris for over 10 years, with complete confidence. Excellence has no price, and it is an honor to contribute to it through my donations."

Mr. P, donor

3

Passing On Your Legacy

Pass on all or part of your assets through a bequest, donation, or life insurance policy, and offer the very best of medicine to future generations.

You didn't study medicine. But you can leave a legacy of medical excellence.

Tax Benefits

Make a donation and benefit from a tax reduction:

75% of your donation is deductible from your Real Estate Wealth Tax (IFI), up to €50,000

66% of your donation is deductible from your Income Tax, up to 20% of your net taxable income

60% of your donation is deductible from your Corporate Tax, up to 0.5% of annual turnover



Recognized as an institution of public benefit since 1918, the American Hospital of Paris is certified by "Don en Confiance," a certification and watchdog organization for nonprofits and foundations that receive donations from the general public. Your personal information is needed for the purpose of processing your donation and issuing you a tax receipt. Freedom of Information Act: to access and modify your personal file, please contact the American Hospital of Paris at dpo@ahparis.org.